### Overcoming economic stagnation in Russia: what role for new innovative energy industries

#### Dr. Andrey A.Konoplyanik,

Advisyr to Director General, Gazprom export LLC, Professor, Chair "International Oil & Gas Business", Russian State Gubkin Oil & Gas University, Co-chair, Work Stream 2 "Internal Market", Russia-EU Gas Advisory Council <www.konoplyanik.ru>

24th Annual Global Convention "Insuring Export Credit Political Risk",

#### **Table of contents**

- 1) Russia: facing economic stagnation?
- 2) Oil & Gas as sixth Russian innovative cluster
- 3) Role of the state in stimulating innovative economic growth
- 4) Investment climate: macroeconomic dimension
- 5) Investment climate in subsoil: multiple investment regime?

#### Russia: facing economic stagnation? (1)

- · 2013:
  - Industrial production at the edge of recession (zero growth)
  - Economic growth:
    - early 2013 forecasts: RF Gov't confident in at least 3% economic growth & debated on how to exceed 5% in 2013
    - factual 2013 growth = 1.4% (up to 1.5% growth is within zone of statistical discrepancy)
  - Inflation came out of control & exceeded 6% in 2013
  - Autumn 2013: State has announced budget cutting for 2014-2016
    - all factual spending, except social, were cut by 5%, nevertheless:
    - planned budget deficit: 2014 = 300 bln Rb, 2015 = 800 bln Rb
  - Regional budgets worsened (May'2012 Presidential Decrees)
  - Corporations began to cut budgets
    - Gov't demanded State Corp's to cut CAPEX & OPEX by 10% annually till 2017
    - Gazprom cut off tenders equal to 15% of its investment programme
    - end Nov'2013: draft law (Federation Council) prohibiting natural monopolies to finance professional sports & limiting their non-core spending; etc.
  - Potential for recovery on the basis of existing economic model is worked out
- Based on Kommersant-dengty Oristo year, in the decade? 7.02.14, N06, p.8-11 A. Konoplyanik, Political Risk Conference, London, 26-28.02.2014

#### Russia: facing economic stagnation? (2)

- Deterioration of equipment = 48% (av.)
- Limited investment resources for enterprises:
  - Profits down, credit restrictive (high interest rates)
- Investments to decline:
  - Peak 2008 = 21% GDP, 2013 = 18% GDP (prelim.)
  - Nevertheless: V.Putin demanded to exceed 25% GDP in 2015
- E.Gaidar Economic Policy Institute survey (Autumn'2013):
  - "Investment plans of enterprises are at the lowest levels since 2010, industry more and more refusing to invest in production"
- Further growth will be more difficult since it demands modernization of existing & creation of new capacities =>
  - A (sceptics): technological breakthrough in Russia is once again postponed since cost reduction & investment programmes cut-off are on the agenda
- B (optimists): technological breakthrough is possible? => Industries of Based on: Komowsæconomy-? Robotofrenergy-industries, and, mosy ones? => Arctic

## Russian economic recovery: can energy industries be a driver?

- Two school of thoughts within Russian decision making circles:
  - Energy & "resource curse" => to search for economic drivers outside energy industries
  - Energy as a new innovative cluster for economic recovery
- Russian energy production (supply curve) is being more costly since moving to remote areas with worse natural conditions; this is both the:
  - risk of loosing competitiveness both in energy & capital markets if no technological breakthroughs,
  - challenge since immanent demand for revolutionary STP as a basis for new quality of economic recovery

#### **Table of contents**

- 1) Russia: facing economic stagnation?
- 2) Oil & Gas as sixth Russian innovative cluster
- 3) Role of the state in stimulating innovative economic growth
- 4) Investment climate: macroeconomic dimension
- 5) Investment climate in subsoil: multiple investment regime?

### Five innovative clusters of then RF President (now PM) D.Medvedev

At the First meeting of Commission for Modernisation and Technological Development of Russia (June 18, 2009) then President Medvedev listed five priority areas for its work:

- energy efficiency and energy saving (incl. development of new (types of) fuels & deep fuel processing);
- nuclear technologies;
- space technologies, above all telecommunications related (incl. GLONASS and its ground infrastructure);
- medical technologies; and
- strategic information technologies, incl.

development of supercomputers and software. A.Konoplyanik, Political Risk Conference, London, 26-28.02.2014

They were mostly repeated later by V Putin

## Five innovative clusters of then RF President (now PM) D.Medvedev – criteria (2)

Areas of technological breakthrough - to be under direct presidential control => criteria for such areas:

- "where the indications of our competitiveness or our competitive potential have not been lost or killed off
- those sectors of the economy that will produce a significant multiplier effect and act as a catalyst for modernisation in related industries
- areas bound up with defence requirements and the nation's security"

If so, Why Oil & Gas (especially unconventional, incl. Arctic offshore) Are

Not On The List???

A.Konoplyanik, Political Risk Conference, London, 26-28.02.2014

### Deep offshore vs. outer space

|                   | Altitude / water depth               | Number of visitors |
|-------------------|--------------------------------------|--------------------|
| Outer space       | Min = 19-20  km<br>ISS = 337-430  km |                    |
| Moon              | Av. = 384 400  km                    |                    |
| Mariana<br>trench | 11 km                                |                    |

ISS = International Space Station

# Deep offshore much more difficult to develop than outer space

|                   | Altitude / water depth               | Number of visitors                     |
|-------------------|--------------------------------------|--|
| Outer space       | Min = 19-20  km<br>ISS = 337-430  km | <b>432</b> from 32 states (since 1961) |
| Moon              | Av. = 384 400  km                    | <b>12</b> (since 1969)                 |
| Mariana<br>trench | 11 km                                | 3 = 2 (1960) + 1 (2012)                |

ISS = International Space Station

### Economic multipliers for different investment O&G projects (acc. to late Prof. Alexander A. Arbatov)

| Project   | GDP multiplier for: |      | Employment multiplier for: |             |             |  |
|---|---------------------|------|----------------------------|-------------|-------------|--|
|   | CAPEX               | OPEX | CAPEX                      | OPEX        | Project     |  |
|   | RUSSIA              |      |                            |             |             |  |
| 6 PSA O&G projects  | 1.90                | 2.82 | Not defined                | Not defined | 4.9         |  |
| Timan-Pechora PSA project   | 2.69                | 2.09 | 17.4                       | 69.0        | 41.3        |  |
| Russian part CPC oil pipeline   | 3.14                | 3.16 | Not defined                | Not defined | 182.3       |  |
| Offshore terminal "Northern Gates"  | 1.68                | 2.21 | 5.0                        | 12.2        | 9.9         |  |
| Russian participation in exploitation of Tengiz oilfield, Kazakhstan, & transportation its export crude via Russian territory | -                   | 3.09 | Not defined                | 5.7         | Not defined |  |
| KAZAKHSTAN  |                     |      |                            |             |             |  |
| Exploitation of Tengiz oil field  | 1.55                | 1.59 | 5.4                        | 22.0        | 7.7         |  |
| Construction & exploitation of Kazakh part of CPC oil pipeline  | 1.77                | 1.97 | 4.7                        | 97.3        | 62.2        |  |

Compiled on: publications of late Prof. Alexander A.Arbatov, etc.

<u>Source:</u> А.А.Конопляник. Анализ эффекта от реализации нефтегазовых проектов СРП в России для бюджетов разных уровней (к вопросу об оценке воздействия на социально-экономическое положение страны крупномасштабных инвестиций в реализуемые на условиях СРП нефтегазовые проекты). «Нефтяное хозяйство»,

A.Konopilyanik, Political Risk Conference, London, 26-28.02.2014

# Distribution of cumulative effects (direct plus indirect) from realization of O&G PSA projects in Russia between different budgets, % of the total (prior to 2003 oil taxation reform)

|  | Budgets |               |                  |  |
|--|---------|---------------|------------------|--|
|  | Federal | Regions       |                  |  |
|  |         | Oil-producing | Machine-building |  |
| (1) If <u>one</u> technological conversion is considered:    |         |               |                  |  |
| Onshore:   |         |               |                  |  |
| - small  | 20      | 50            | 30               |  |
| - large  | 20      | 30            | 50               |  |
| Offshore   | 40      | 20            | 40               |  |
| (2) If <u>five</u> technological conversions are considered: |         |               |                  |  |
| Onshore:   |         |               |                  |  |
| - small  | 30      | 50            | 20               |  |
| - large  | 30      | 30            | 40               |  |
| Offshore   | 50      | 20            | 30               |  |

<u>Source:</u> А.Конопляник. Когда в выигрыше все. К вопросу исследования экономического эффекта от применения механизма СРП. – *«Нефть и капитал»*, 2000, № 9, с.4-8; «Стулья» - завтра, деньги – сегодня. Как решить финансовые проблемы российских нефтяников и машиностроителей, участвующих в СРП. – *«Нефтегазовая Вертикаль»*, 2000, № 10, с. 140-143.

#### Russia's Arctic offshore as innovative cluster

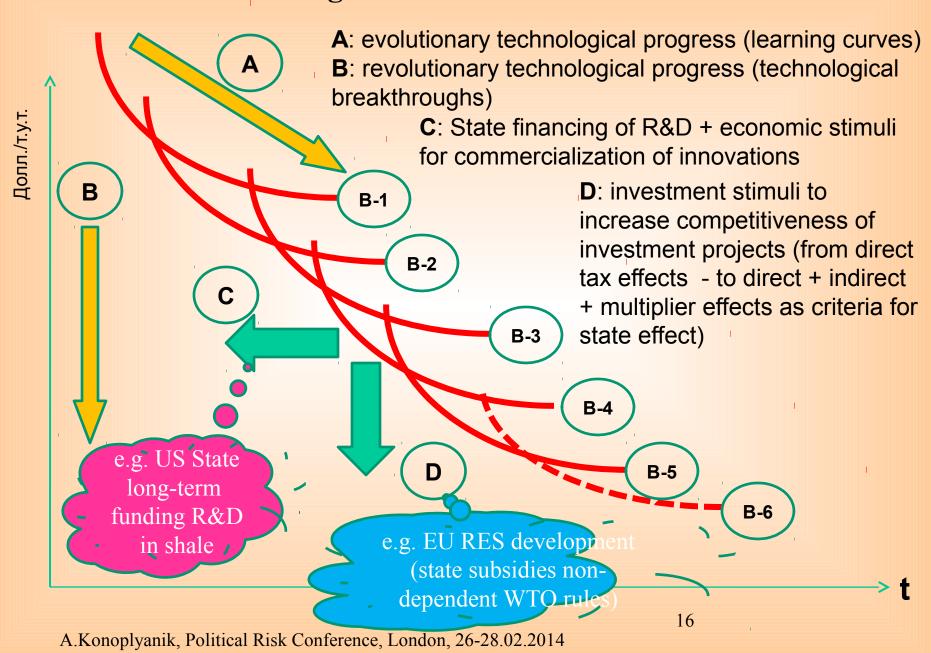
- Some historical innovative clusters that have led to creation of new industries & infrastructure ("new economy"):
  - Military (e.g. nuclear weapons => USA, USSR, 1940-ies +)
  - Double-purpose (e.g. space exploration => USA, USSR, 1950-ies +)
  - Civil (e.g. motorization => USA, Germany, 1930-ies +)
- Priority innovative spheres within Russian O&G:
  - outer continental shelf development, esp. deep-water Arctic offshore
  - Eastern Siberia gas processing industry, incl. helium
- Deep-water Arctic offshore development is nor less (if not more) difficult & challenging task than outer space exploration
   demand for innovations (technological breakthroughs) to meet new challenges in economy and (especially!) ecology =>
  - Q: whether Arctic offshore development will lead to creation of new industries ("new economy") in Russia?
  - A: Should be, BUT it depends on state investment policy...=> stimuli for project financing

#### **Table of contents**

- 1) Russia: facing economic stagnation?
- 2) Oil & Gas as sixth Russian innovative cluster
- 3) Role of the state in stimulating innovative economic growth
- 4) Investment climate: macroeconomic dimension
- 5) Investment climate in subsoil: multiple investment regime?

#### "Learning curves": evolutionary & revolutionary technological progress in offshore oil & gas **A**: evolutionary progress (learning curves) **B**: revolutionary progress Offshore technologies: JSD/tce **B-1**: conventional platforms (piled & gravity) **B-2**: semisubmersibles + tension-leg platforms B-3: semisubmersibles + dynamic positioning **B-4**: no platform (subsea wellhead completion) **B-2 B-5:** floating LNG **B-6**: ??? JSD/tce **B-4 B-5** B **B-6** (without time-lag necessary to market Water depth at well-head new technologies) A.Konoplyanik, Political Risk Conference, London, 26-28.02.2014

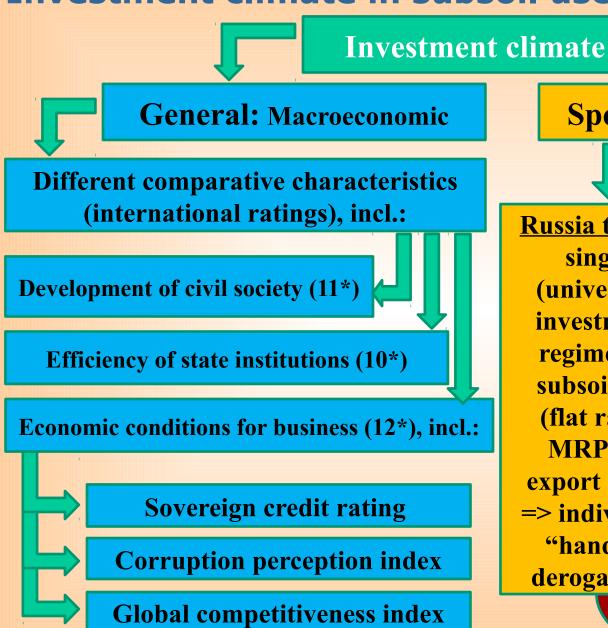
#### "Learning curves" & the role of State



#### **Table of contents**

- 1) Russia: facing economic stagnation?
- 2) Oil & Gas as sixth Russian innovative cluster
- 3) Role of the state in stimulating innovative economic growth
- 4) Investment climate: macroeconomic dimension
- 5) Investment climate in subsoil: multiple investment regime?

#### Investment climate in subsoil use: two dimensions



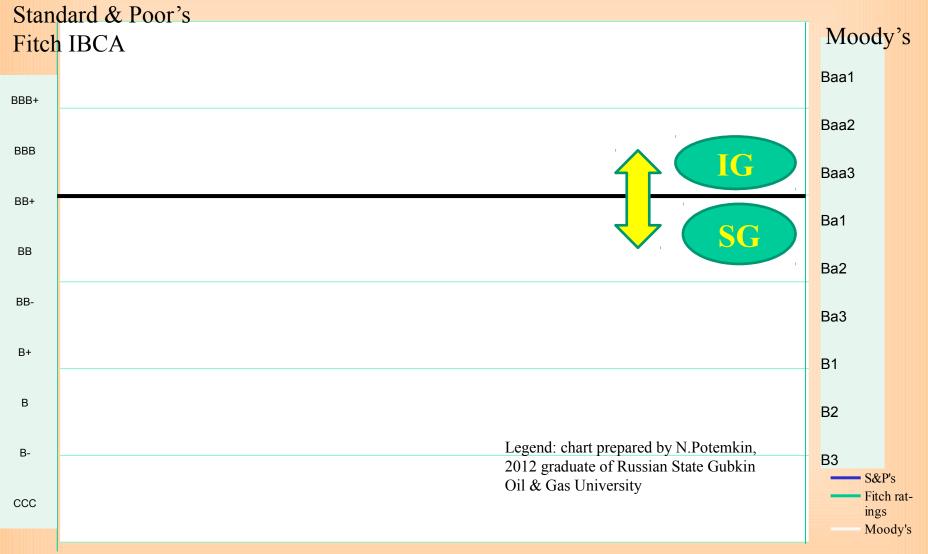
**Specific:** In Subsoil Use

Russia today: single (universal) investment regime for subsoil use (flat rated MRPT+ export duty) => individual "handy" derogations

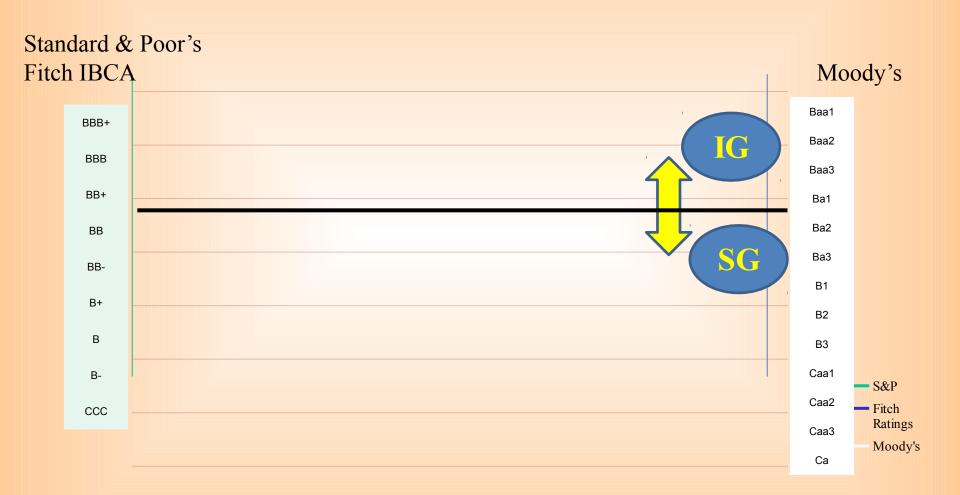
Author's **historical** proposal: Menu of multiple (incl. differentiated, individualized) investment regimes for subsoil use => individual derogations **NOT** needed

18

## Russia: long-term sovereign credit rating in foreign currency



## Russia: long-term sovereign credit rating in national currency



Legend: chart prepared by N.Potemkin, 2012 graduate of Russian State Gubkin Oil & Gas University

A.Konoplyanik, Political Risk Conference, London, 26-28.02.2014

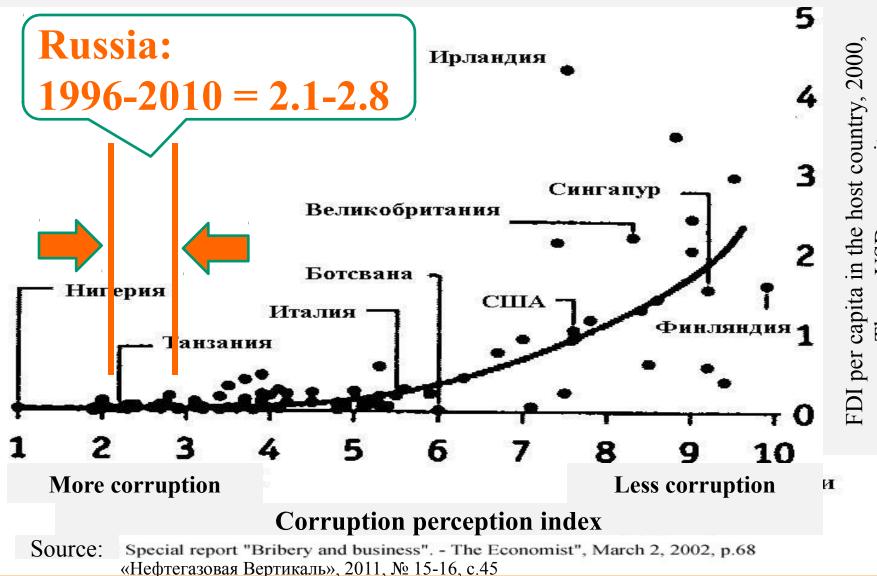
Russia at the scale of major international rating agencies

(long-term investment credit ratings in foreign curency)

|                   | \1011 <u>9</u> t01111 111                   |   | <u> </u>                                  | orgin caronog,                     |             |  |
|-------------------|---|---|---|------------------------------------|-------------|--|
|                   | Moody's                                     | Standard & Poor's                         | Fitch IBCA                                | Short description                  | LIBOR+      |  |
| Investment        | Aaa   | AAA                                       | AAA                                       | Maximum safety level               |             |  |
| grades            | Aa1   | AA+                                       | AA+                                       |                                    |             |  |
|                   | Aa2   | AA  | AA  | High level of reliability          | Up to 4,25% |  |
|                   | Aa3   | AA-                                       | AA-                                       |                                    |             |  |
|                   | A1  | <b>A</b> +                                | A+  |                                    |             |  |
|                   | A2  | A   | A   | Reliability above medium           |             |  |
|                   | A3  | A-  | A-  |                                    |             |  |
|                   | Baa1 (RUSSIA: rating<br>awarded 08.10.2008) | BBB+                                      | BBB+                                      | D. I. L. I. DEL OW                 | Un to       |  |
|                   | Baa2  | BBB (RUSSIA: rating confirmed 31.08.2011) | BBB (RUSSIA: rating confirmed 02.09.2011) | Reliability BELOW<br>MEDIUM        | Up to 6%    |  |
|                   | Daas  | -טעט                                      | -טעט                                      |                                    |             |  |
| Speculative       | Ba1   | BB+                                       | BB+                                       |                                    | Up to 14%   |  |
| grades            | Ba2   | ВВ  | ВВ  | Non-investment, speculative grade  |             |  |
|                   | Ba3   | BB-                                       | BB-                                       | gruue                              | 1470        |  |
|                   | B1  | B+  | B+  |                                    |             |  |
|                   | B2  | В   | В   | Highly speculative grade           |             |  |
|                   | В3  | B-  | B-  |                                    |             |  |
|                   | Caa   | CCC+                                      | CCC                                       | High risk, emitter is in difficult | Up to       |  |
| 09.11.2012,       | -   | CCC                                       |   | situation                          | 19%         |  |
| · ·               | -   | CCC-                                      |   | 21111                              |             |  |
| LIBOR 1Y:         | Ca  | CC  |   | Highest speculative rating,        |             |  |
| <i>USD</i> =0.86, |   | С   |   | default possible                   |             |  |
| EUR=0.52,         | -   | -   | DDD                                       |                                    | Up to       |  |
|                   |   | SD  | DD  | Default                            | 204%        |  |
| <b>GBP=1.07</b>   |   | D   | D   | 21                                 |             |  |
|                   |   | l.,                                       |   |                                    |             |  |

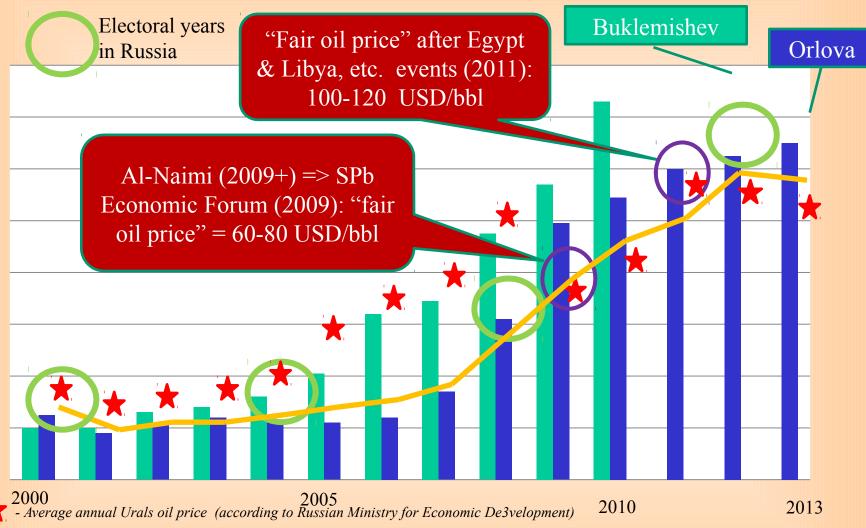
A.Konoplyanik, Political Risk Conference, London, 26-28.02.2014

### FDI inflow vs. "corruption perception index" correlation



22

### Oil price balancing Russian budget (with & without "corruption tax") - & "fair oil price"



- Arithmetic mean price of Buklemishev & Orlova less "corruption tax"

Source: Konoplyanik 2011a (figure created by the author based on the data from presentations of Buklemishev O.V. & Orlova N.V. at the conference "20 years after USSR. What's next?" (Moscow, 09.06.2011) who have kindly provided their data to the author)

A.Konoplyanik, Political Risk Conference, London, 26-28.02.2014

#### **Energy projects financing**

- Equity (corporate) vs debt (project) financing: 30/70-40/60
- The rule: Project rating < company rating < host state rating (=> for current Russia its project ratings are in speculative grades zone)
- Debt financing in Russia mostly via externally-raised syndicated loans, even if underwriter is Russian bank; in case of Russian state banks = de facto state sovereign guaranty => but Russia rating reliability below medium
- Global financial crisis + Eurozone crisis + low Russia rating => shrinking of available zone of potential project financing
- In crisis role of project financing decrease, and of corporate financing, on contrary, increase, but current financial in-crisis problems of the companies (more difficult servicing of debt & ongoing needs) => shrinking of available zone of potential corporate financing
- => Russia: still high risks of financing energy (subsoil) investment projects... => how to diminish them in the given circumstances?

A.Konoply Mix, draita answertement tiple in vestment regimes + competition

#### **Table of contents**

- 1) Russia: facing economic stagnation?
- 2) Oil & Gas as sixth Russian innovative cluster
- 3) Role of the state in stimulating innovative economic growth
- 4) Investment climate: macroeconomic dimension
- 5) Investment climate in subsoil: multiple investment regime?

## Comparative data on implementation of subsoil use tax/investment regimes worldwide, 2003 & 2009

| -  | 2003 |    | 2009 |     |
|--|------|----|------|-----|
| Number of states in analysis (data available from G.Barrows), incl.: | 180  |    | 177  |     |
| Oil producing states, using:   |      | 91 |      | 104 |
| - Tax + Royalty  | 113  | 45 | 111  | 55  |
| - PSA  | 54   | 34 | 55   | 38  |
| - Both T+R & PSA   | 13   | 12 | 11   | 11  |

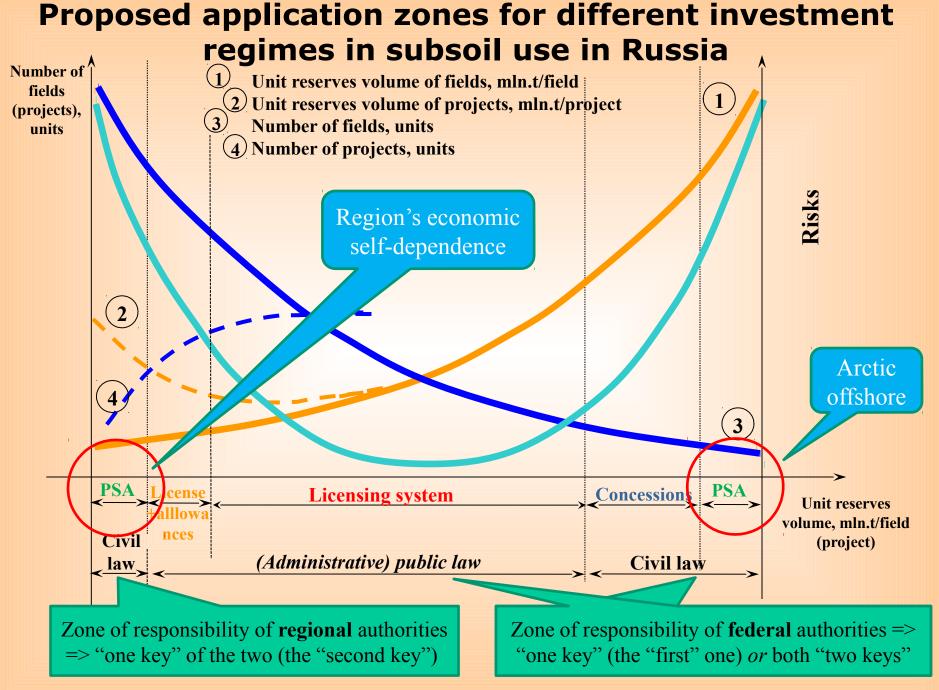
Based on data, kindly provided to author by Gordon Barrows (Barrows Inc./AIPN)

Author's historical proposal: possible composition of investment regimes (investment matrix/menu) for Russian subsoil use (within legal vs. taxation axes)

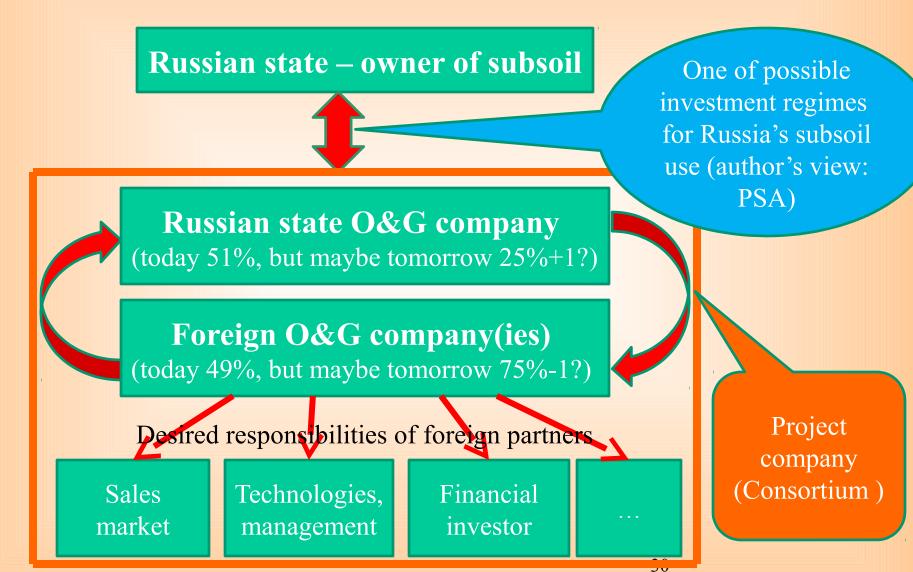
Key idea: to create competition between Legal system investment regimes **Administrative (public)** Civil for investor Licenses **Concessions** General **Fax treatment** A way to Special (incl. individualized) Licenses with allowances increase **PSAs** (differentiated licensing investment regime) attractiveness of Russian subsoil use

### Different investment regimes in subsoil use: comparative legal & tax advantages/disadvantages

| Investment<br>regime   | Investment regime's characteristics during project life-time |     |  |
|--|--|-----|--|
|  | Tax pressure Legal sta                                       |     |  |
| Licensing 1  | Non-optimal (high), established unilaterally                 | No  |  |
| Licensing with allowances (special / differentiated tax regimes) | Non-optimal (high / diminished), established unilaterally    | No  |  |
| Concessions 3  | Non-optimal (high), established unilaterally                 | Yes |  |
| PSA 4  | Optimal, negotiated  | Yes |  |



Possible organizational structure of consortia for Russian Arctic offshore O&G development (within author's concept of multiple investment regimes for subsoil use)



# Thank you for your attention

www.konoplyanik.ru <a.konoplyanik@gazpromexport.com>, <andrey@konoplyanik.ru>